**The Skylark Federation** 

## SCHOOL IMPROVEMENT PLAN 2022-2023



## **Creative - Collaborative - Curious**

Executive Head Teacher: Mr Stewart James Consultant to the Federation: Ms Caitlin Yapp Head of School at Barcombe: Mrs Ruth Force Head of School at Hamsey : Mr Matt Dean Head of School at Plumpton: Mr Jon Hughes Inclusion Leader: Ms Sophie Shannon School Business Manager: Mrs Ann Hill

## **SCHOOL VISIONS**

Hamsey – A kind creative community where education is an adventure.

Plumpton – We're kind and outward-looking school: learners today, leaders tomorrow.

Barcombe – A small and mighty school where everyone flourishes in the heart of the community.

# CONTEXT

#### HAMSEY COMMUNITY PRIMARY

- Small semi-rural school, catchment: wide range socio economic background.
- 99 children, 20% SEN (this needs updating for 2021- EYFS children are not yet on register), 18% FSM, 2% EAL, 54% boys, 45% girls, PP- 12%
- The school currently have 2 children that have an EHCP.
- The school has had a substantive Head of School in Post since September 2019.
- The school has been part of the Skylark Federation for four academic years. The other Skylark schools are Barcombe CE School and Plumpton Primary School.
- The leadership of the school is currently being supported by a new Head of School and new Deputy Head of School. Leadership support will be provided by experienced Heads of School and the Executive Head Teacher.
- The SENCo has been in post since January 2018 and works 1 day per week.

#### AREAS FOR WHOLE SCHOOL DEVELOPMENT

- Developing leadership capacity.
- Raise achievement in writing across the school.
- Raise attainment in Phonics and reading.
- Continue to improve attendance to achieve at least national average.
- Pupils with SEND achieve the best possible outcomes

#### **PLUMPTON PRIMARY**

Small rural primary school, catchment: The majority of the school are based in the immediate locality.

#### 125 children, 9% SEN, 7% FSM/ CLA, 0% EAL

#### Established Leadership team

The school has been part of the Skylark Federation for six years. The other Skylark schools are Barcombe CE School and Hamsey CP School. The leadership of the school is currently being supported by an experienced Executive Head and Consultant (latter is a Safeguarding expert with the LEA).

The SENCo has been in post since January 2018 and works 1 days per week at Plumpton.

There are 2 part-time Deputy Heads of School.

#### AREAS FOR WHOLE SCHOOL DEVELOPMENT

- Recover from lost learning due to pandemic
- Continue to develop subject leadership
- Develop and embed a strong, creative curriculum ensuring achievement in all areas.

- Embed a new approach to writing focusing on grammar and vocabulary development.
- To improve attendance so it is in-line with, or above, national average.

#### **BARCOMBE CE PRIMARY**

- Smaller than average, semi-rural school
- Catchment: wide range socio-economic background.
- 133 children, 8% SEN, 11% FSM, 3% CLA, 2% EAL.
- The school has been part of the Skylark Federation for five academic years. The other Skylark schools are Hamsey Community Primary School and Plumpton Primary School.
- The leadership team is strong and highly experienced. The Head of School has been in post since the start of the Federation. The Deputy Head of school is new in this academic year.
- The SENCO manages SEN/G&T/PP across the federation
- Outstanding Ofsted and SIAMS received in 2015/16

#### AREAS FOR WHOLE SCHOOL DEVELOPMENT

- Recover from lost learning due to pandemic
- Continue to develop subject leadership
- Develop and embed a strong, creative curriculum ensuring achievement in all areas.
- Embed a new approach to writing focusing on grammar and vocabulary development.
- To improve attendance so it is in-line with, or above, national average.

## PRIORITIES FOR SCHOOL IMPROVEMENT FROM SCHOOL'S SELF-EVALUATION

#### Leadership and Management

1.1-Continue to embed the new Skylark Curriculum.

1.2-Raise awareness of unconscious bias within teaching across the curriculum.

1.3-Continue to develop strong subject leadership in all subjects across the curriculum ensuring leaders have a detailed overview of the inclusive quality of teaching and outcomes in all schools across the federation.

1.4-Continue to develop rigour and accountability of all governors monitoring the effectiveness of the inclusive quality of education.

1.5-EHT and H of S to support all stakeholders to articulate how the school's distinctive Christian vision at Barcombe CE School is established and promoted by leadership at all levels, enabling pupils and adults to flourish within our church schools.

**1.6-Ensure safeguarding is effective and staff CPD - Particular focus on child on child abuse and online safeguarding.** 

1.7-To continue to build the leadership structure and capacity of the federation with Iford and Kingston Primary School.

1.8-To actively research and engage with potential multi academy trust models that will support the vision and ethos of the federation.

1.9-SENDCo and leadership team to continue to develop the voice of the child and family through parent and carers forums and neurodiversity groups.

1.10-Continue to develop high quality CPD for support staff to achieve a distributed leadership model within the key areas of SEND.1.11-To develop the role of the Staff Wellbeing Lead.

#### Quality of Education

2.1-Continue to ensure through inclusive quality first teaching, the inclusive quality of teaching in every classroom across the federation is at least good and often better. Develop and instructional coaching model to raise quality of Inclusive QFT.

2.2-To continue to embed communication, dyslexia and autism friendly classrooms.

2.3-Support identified children to make rapid progress in gaps in education in core subjects.

2.4 – To continue to embed the development of phonics across the federation in line with new DFE guidance and clearly articulate a reading development strategy across all age phases.

2.5-To continue to embed a new federation approach to the teaching of writing leading to the use of sophisticated language and vocabulary and improved progress and outcomes across all year groups.

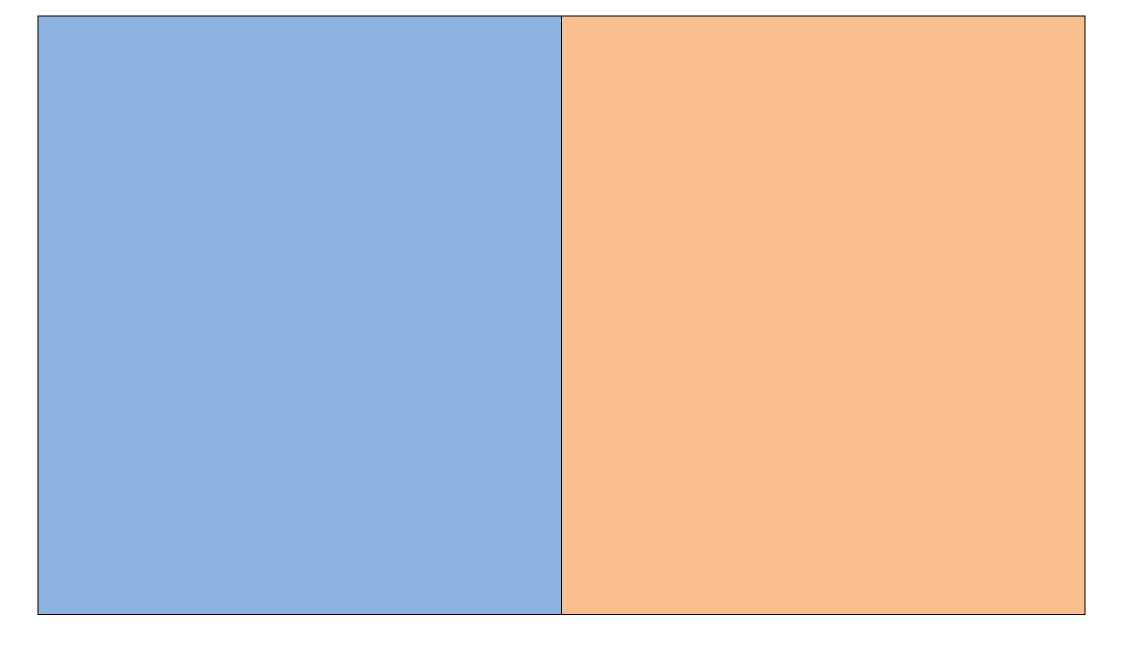
2.6-To improve the inclusive quality of CPD for history, Geography and the arts.

2.7-To raise the profile of practical science across the federation, evidence in books demonstrates understanding and outcomes for scientific investigation are strong.

2.8-To develop and embed a rigorous computing curriculum ensuring CPD supports the delivery of age specific expectations for all teachers leading to improved teacher subject knowledge and outcomes for children.

2.9 – To introduce a finance curriculum at KS2 to develop children's knowledge of finance and economics.

2.10-To continue to improve the effective use of active TA provision ensuring high inclusive quality classroom support.



Behaviour and Attitudes	Personal Development
<ul> <li>Behaviour and Attitudes</li> <li>3.1- To embed the philosophies of zones of regulation / therapeutic thinking into a new behaviour policy based around therapeutic thinking.</li> <li>3.2-Continue to monitor attendance ensuring attendance at all three schools is 97%+. Challenge persistent lateness and attendance under 90% rigorously.</li> <li>3.3-To continue to celebrate the value of kindness across the federation.</li> <li>3.4-Raise the awareness of leading a healthy lifestyle focusing on regular /daily exercise and the importance of a healthy diet.</li> <li>3.5 – To continue t embed a mentally healthy school community.</li> </ul>	<ul> <li>Personal Development</li> <li>4.1-Develop the role of the schools within the local community.</li> <li>4.2-To celebrate British values in relation to becoming an inspirational international citizen.</li> <li>4.3-To continue develop sporting facilities and opportunities for intra and inter sports competitions across the federation.</li> <li>4.4 – To continue to raise the profile and develop the arts. (Art, music, dance)</li> </ul>

#### **Early Years Education**

5.1-To embed the new early years curriculum reforms ensuring EYFS practise is at least good.

- 5.2-To improve the quality of the EYFS environments.
- 5.3-To improve outcomes for writing.

5.4-To ensure the early identification and intervention of speech an language concerns impacts on the progress of identified pupils within this area.

#### Key issues identified by Ofsted:

#### Hamsey Community Primary – November 2018

Leaders and those responsible for governance should ensure that:

New subject leaders and middle leaders have the skills and understanding to drive improvements in their subjects.

Outcomes in writing are as good as in other skills and pupils take greater pride in the presentation of their work.

Actions taken to improve attendance are effective and lead to attendance figures that are at least in line with the national average.

#### Plumpton Primary School – June 2017

Make sure that teaching deepens and extends pupils' learning in mathematics consistently well across the school.

Ensure that children in the Reception Year make even better progress from their starting points, particularly the most able, so that more are working at greater depth by the end of early years.

Improve the quality of science teaching so that pupils make consistently strong progress in the development of scientific knowledge and skills.

#### Barcombe C of E Primary School – June 2015

Embed and strengthen recent changes in the curriculum to ensure that high levels of achievement are maintained.

### LEADERSHIP AND MANAGEMENT

PERIOD COVERED BY PLAN: ACADEMIC YEAR 2022 -23	PLAN WRITTEN BY: Stewart James
INITIAL DATE: SEPTEMBER 2022	NEXT REVIEW: January 2023

KEY ISSUES AND PRIORITIES FOR IMPROVEMENT

1.1-Continue to embed the new Skylark Curriculum.

1.2-Raise awareness of unconscious bias within teaching across the curriculum.

1.3-Continue to develop strong subject leadership in all subjects across the curriculum ensuring leaders have a detailed overview of the inclusive quality of teaching and outcomes in all schools across the federation.

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1.10-Continue to develop high quality CPD for support staff to achieve a distributed leadership model within the key areas of SEND.

1.11-To develop the role of the Staff Wellbeing Lead.

Actions to Address Key Issues and Priorities for Improvement	Time Scale	Led By	Resources	Success Criteria, Milestones and Practice Indicators (dated)	Monitoring of actions and practice indicators (Implementation- who, what, when) see also monitoring schedule	Evaluation of impact (Impact- who, what, when)
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Assessment demonstrates clear understanding of an ability to analyse sources at an age appropriate level. Evidence of a range of subject skills across the curriculum is evidenced through children's				work.	By End T4
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skills across the curriculum is evidenced through children's				appropriate level.	
skills across the curriculum is evidenced through children's				Evidence of a range of subject	
evidenced through children's					
				project and other books.	

				By End T6 Teaching teams are led strategically ensuring curriculum coverage and age appropriate skills are taught progressively across all year groups. The artistic focus for this project is clear and evidenced through children's work. Assessment demonstrates clear understanding of an ability to analyse sources at an age appropriate level. Evidence of a range of subject skills across the curriculum is evidenced through children's project and other books.		
1.2 -Raise awareness of unconscious bias within teaching across the curriculum.	Oct 22 Ongoing Term 2 Througho ut the year	All staff	£300	By End T2 All staff have had intial input on unconscious bias in the curriculum and the potential impact of this on interest / outcomes. By End T4 Key areas of teacher understanding on unconscious bias and the impact of this on their teaching /classroom organisation identified for further support. By End T6 To be reviewed	By End T2 INSET support Oct 21 – Initial input on unconscious bias. (External provider) Raising teachers' awareness of this throughout identified areas of the curriculum. Teachers to have planning support time to reflect on improvements in their practise. Heads of School to review how teachers are adapting their planning By End T4 SLT to review identified areas for further development and key themes for curriculum development. By End T6 To be reviewed.	

1.3 Continue to develop strong subject leadership in all subjects across the curriculum. Develop a collaborative partnership with Iford and Kingston.		<u>By End T2</u> All subject leads have a developing portfolio of evidence of assessment and a clear understanding of strengths and areas for development in the subject area. Create a stronger subject leadership partnership where subject leaders work across two schools and moderate judgements with subject leader partner (two subject leads per	<u>By End T2</u> All policies, action plans and subject SEFs updated. All staff to have had staff meeting time, at least one day release to gather evidence and assessment of work across all ages to support a portfolio of evidence and a clear understanding of areas for development for individual subjects at all schools. Subject leader release time to	
		By End T4 Subject leads have led a staff CPD development opportunity related to the subject and presented a subject review to all staff. Subject leads are actively involved in CPD across ESCC and Chailey academic cluster. By End T6 subject leaders working well together to support high quality teaching and learning and moderate judgements with subject leader partners resulting in clear subject specific skill development.	evidence of work / development in relation to new curriculum source analysis and assessment opportunities. <u>By End T4</u> Review changes made to curriculum through staff meeting time. Subject leaders will lead a presentation of their subject and an area to support subject knowledge development. <u>By End T6</u> Review changes made to curriculum through staff meeting time. Subject leaders will lead a presentation of their subject and an area to support subject knowledge development. Subject leaders will lead a presentation of their subject and an area to support subject knowledge development. Subject leaders will be actively involved in the CPD of staff across the Chailey academic cluster.	

1.4 – Continue to develop the rigour and accountability of all governor monitoring and their understanding of the highest quality of education and ensuring they are holding leadership to account.	On-going from Septembe r 2022	SJ /SS / SLT	£0	By End T2 All governors have received continued training ensuring a development of understanding of high quality gov monitoring. A strategic plan for governor workshops focuses on areas of development identified through FGB discussions. By End T4 The development of gov monitoring supports the identified targets and outcomes of the SDP. Governor monitoring enables all areas of the	school development plan in detail with governors. Gov workshops foci for the year discussed and shared. <u>By End T4</u> Ensure through governor workshops all governors have a	
				curriculum to be shared/ celebrated and areas for improvement identified. By End T6	Governor monitoring ensures all areas of the T and L curriculum are monitored. Good practice is shared and areas for further investigation identified.	
				To be reviewed.	<u>By End T6</u> To be reviewed.	
1.5-EHT and H of S to support all stakeholders to articulate how the school's distinctive Christian vision and ethos at Barcombe CE School is established and promoted by leadership at all levels, enabling pupils and adults to flourish within our church school.		All Barcombe staff	£500	god's love for us is celebrated through acts of worship and	By End T2 All virtual and actual communications with all stakeholders, both in school and online clearly demonstrates a vibrant, distinctively Christian ethos celebrated by all stake holders. SJ and RF have completed training on preparing for SIAMS. Monitoring demonstrates Acts of worship are high quality, reflective and valued.	

				through the actions of all stakeholders. Children are able to share and reflect on Christian teachings and are able to reflect on how this brings them peace and confidence in their own lives. Children are able to discuss stories from the bible with confidence. By End T6 All policies and practices are embedded in Christian philosophy. The school vision of ' 'A small and mighty school where everyone flourishes in the heart of the community' are lived out through the actions of all stakeholders. Children are able to share and reflect on Christian teachings and are able to reflect on how this brings them peace and confidence in their own lives. Children are able to discuss stories from the bible with confidence.	Monitoring demonstrates_all policies and practices are embedded in Christian philosophy. The school vision of ' 'A small and mighty school where everyone flourishes in the heart of the community' are lived out through the actions of all stakeholders. Children are able to share and reflect on Christian teachings	
1.6 - Ensure safeguarding is effective	Ongoing from Septembe r 2022	SJ /CY /DSL's	£1000	support to new staff has been shared and all stakeholders have a clear expectation of effective safeguarding.	on all new safeguarding procedures. Policies have been updated and shared with all staff. Safeguarding reviews across all	

<ul> <li>information has been acted on to By End T4</li> <li>develops its security.</li> <li>Governors have monitored all areas of safeguarding and leadership have completed the required updates for CPD.</li> <li>assembles and concerns raised in staff meetings for action.</li> <li>All three schools are now using CPOMS to log safeguarding and behaviour incidents effectively.</li> <li>By T4</li> <li>All staff have a clear understanding of safeguarding are effective.</li> <li>Online safety is seen as of a digma concerns raised in staff meetings for action.</li> <li>All staff have a clear understanding of safeguarding and behaviour incidents effectively.</li> <li>By T4</li> <li>All staff have a clear understanding of safeguarding.</li> <li>All is seen for sailed in staff meetings for action.</li> <li>All is seen for a so of safeguarding are effective.</li> <li>Online safety is seen as of upmost importance. This is discussed during weekly assemblies and concerns raised in staff meetings for action.</li> <li>All three schools are now using CPDMS to log safeguarding and behaviour incidents effectively.</li> <li>By T6</li> <li>Safeguarding is effective.</li> <li>OPIM to gasfeguarding and behaviour incidents effectively.</li> <li>By T6</li> <li>Safeguarding is effective.</li> <li>All of a safeguarding is effective.</li> <li>All three schools are now using CPDMS to log safeguarding is effective.</li> <li>And SI to strategically develop</li> <li>A plan for the development of L+ a plan for the development of</li></ul>	· · · · · · · · · · · · · · · · · · ·						
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1.7-To continue to build the leadership structure and scape biles       Sept 22       SLT       É?       By T6       By Fd 72         1.7-To continue to build the leadership structure and Scape back of the federation with lford and Kingston Primary       Sut 22       SLT       É?       By End 72       By End 72         1.7-To continue to build the leadership structure and papering       Sept 22       SLT       É?       By End 72       Aplan for the development of L + applan for the d					Online safety is seen as of	areas of safeguarding and	
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School. a plan for the development of M and T + L has been agreed and	-	-			-	-	
T and L across four schools. shows a shared monitoring							
schedule has been agreed and is							
A joint committee to work across being monitored.					A joint committee to work across		
					-	being monitorea.	
two governing bodies to set							
success criteria and milestones By End T4						-	
for the successful integration of The strategic plan is reviewed							
IK into the Skylark federation. and evaluated. Evidence of the					IK into the Skylark federation.		
development and success of							
Governors to set out a strategic actions shared with governors					Governors to set out a strategic	actions shared with governors	
plan for the timeline and and SLT.					plan for the timeline and	and SLT.	
milestones.							

				By End T4 The strategic plan for the leadership and management and T and L is regularly discussed and monitored through minuted meetings. The success of the timeline to federation has been discussed by the joint committee. By End T6	By End T6 To be reviewed	
1.8-To actively research and engage with potential multi academy trust models that will support the vision and ethos of the federation.		SJ /Governo rs		By End T2 Through governor workshop discussions, share initial EHT discussion with DCAT. Arrange CEO discussion with Skylark govs. By End T4 Dependent on initial discussions	By End T2 Skylark governors to have initial knowledge development of the academy system and local academy chains. By End T4 Dependent on initial discussions	
1.9-SENDCo and leadership team to continue to develop	Continue	All Staff	£200	By End T6 Dependent on further discussions By End T2	By End T6 Dependent on further discussions By End T2	
the voice of the child and family through parent and carers forums and neuro-diversity groups.	d from last year			SENDCo and nurture leads to set up and strategically plan nurture and parental support networks across the federation. By End T4 Attendance, provision and positive outcomes for family support has increased by 30%		
				By End T6 Attendance, provision and	provision and positive outcomes for family support has increased by 30%	

				By End T6 Monitoring shows Attendance, provision and positive outcomes for family support has increased by 50%
1.10-Continue to develop high quality CPD for support staff to achieve a distributed leadership model within the key areas of SEND.	SS/ SLT/ Support staff	All support staff	All support staff have an identified area of SEND leadership. Initial CPD has been organised and training booked By End T4 Support staff are developing their knowledge of their role and expertise. All staff members are aware and are able to access this expertise when appropriate By End T6 To be reviewed following CPD developments	By End T2 Governor and SLT monitoring shows all support staff have an identified area of SEND leadership. Initial CPD has been organised and training booked. By End T4 T4 SLT and governor monitoring clearly demonstrates support staff are developing their knowledge of their role and expertise. All staff members are aware and are able to access this expertise when appropriate By End T6 To be reviewed following CPD developments
1.11-To develop the role of the Staff Wellbeing Lead.	SS/AH	All staff	Staff wellbeing shared at INSET and in all leadership meetings. AH to actively engage with staff wellbeing concerns and sign post to support. By End T4 Staff wellbeing is increasing communicated and engagement has improved from Sept 21.	By End T2 SJ /SS/ SLT to discuss staff well being initiatives in all SLT /AOB meetings By End T4 SLT monitoring and staff survey shows staff are actively engaging in staff wellbeing initiatives By End T6 To be reviewed

	To be reviewed		
		To be reviewed	To be reviewed

#### **QUALITY OF EDUCATION** PERIOD COVERED BY PLAN: ACADEMIC YEAR 2022 -23 PLAN WRITTEN BY: Stewart James NEXT REVIEW: January 23 INITIAL DATE: SEPTEMBER 2022 Key Priorities: 2.1-Continue to ensure through inclusive quality first teaching, the inclusive quality of teaching in every classroom across the federation is at least good and often better. Develop and instructional coaching model to raise quality of Inclusive QFT. 2.2-To continue to embed communication, dyslexia and autism friendly classrooms. 2.3-Support identified children to make rapid progress in gaps in education in core subjects. 2.4 – To continue to embed the development of phonics across the federation in line with new DFE guidance and clearly articulate a reading development strategy across all age phases. 2.5-To continue to embed a new federation approach to the teaching of writing leading to the use of sophisticated language and vocabulary and improved progress and outcomes across all year groups. 2.6-To improve the inclusive quality of CPD for history, Geography and the arts. 2.7-To raise the profile of practical science across the federation, evidence in books demonstrates understanding and outcomes for scientific investigation are strong. 2.8-To develop and embed a rigorous computing curriculum ensuring CPD supports the delivery of age specific expectations for all teachers leading to improved subject teacher knowledge and outcomes for children. 2.9 – To introduce a finance curriculum at KS2 to develop children's knowledge of finance and economics. 2.10-To continue to improve the effective use of active TA provision ensuring high inclusive quality classroom support. Monitoring of actions and practice indicators Actions to Address Key Issues and Priorities for Time Success Criteria, Milestones and Evaluation of impact Led Bv Resources (Implementation- who, what, Improvement Scale Practice Indicators (dated) (Impact- who, what, when)

when) see also monitoring schedule

2.1-Continue to ensure through inclusive quality first	End of	SJ /Heads	Poloaco	By End T2	By End T2
	term 1, 2,			All classrooms are developing	End T2 all teaching apart from ECT
teaching, the quality of teaching in every classroom					
across the federation is at least good and often better.	4 and 6			inclusive teaching	colleagues and inclusive
				environments.	classroom practise to be judged by
Develop and instructional coaching model to raise				All QFT teaching judged to be	observation and monitoring to be
quality of Inclusive QFT.				100% good.	at least good.
			leadership	-	By End T4
				and discuss with all staff key	End T4 all teaching judged by
				characteristics of highest	observation and monitoring to an
			Teacher	quality teaching.	overall judgement of Good + , 25
			mentoring	Instructional coaching model	/50 % good +
			support	shared with staff and set up	
			release.	and good practise shared	<u>By End T6</u>
				across the federation.	End T4 all teaching judged by
					observation and monitoring to an
				By End Term 4	overall judgement of Good + , 25
				Peer to peer support	/50 % good +
				/instructional coaching to	
				support lesson dropins, advice	
				and feedback.	
				SS and SLT to recognise	
				targeted improvements in each	
				class	
				End T4.	
				By End T6	
				TO be reviewed	
	1	1	1		

		All teachers / External support.	£300			
2.2-To continue to embed communication, dyslexia and autism friendly classrooms.	Sept 22	SS/ NB/ SLT		SS / NB to share information on 'what a communication, dyslexia and autism friendly classroom looks like.' Class teams to share good practise and agree non negotiables on what will be evident in each class / how pupils and adults interact with each other. By End T4 SS and SLT to share good practise and identify classrooms and environments that are communication, dyslexia and autism friendly. By End T6 All schools will have a clear model for classrooms, these	By End T2 SS and SLT to share clear expectations and non-negotiables of what will be seen in each classroom. SS to share language linked to therapeutic thinking. SLT to model TT language at all times. This will standing agenda item at AOB. By End T4 High quality environments shared across schools and across federation. SLT to monitor using non negotiable check list created by SS. Monitoring will consist of an initial visit and a follow up. TT language at all times. This will standing agenda item at AOB.	

2.3-Support identified children to make rapid progress in		All	£5 -15k	By End T2	By End T2
gaps in education in core subjects.	from	teachers		All ch. Tracked and identified	Specific groups identified within
	Sept.	/TA's /SS		children underperforming	individual schools.
	2022			identified for development and	
				support.	support organised between class
				All SEND /PP /vulnerable	team and intervention teachers.
				groups reviewed.	TA's to support identified for
				SS working with identified	reading support.
				children across 6 week blocks	tracking system used for R/W/M.
				to identify and support barriers	Progress and attainment of these
				to learning.	groups to be tracked.
					Interventions and additional
				By End T4	support is specifically tailored to
				Ch. Should be on track to make	individuals' specific needs.
				at least 1 point across the year.	SEND /PPG and other
				Ch. Making little progress	individualised groups tracked each
				identified and support put in	term.
				place from either CT /TA or	SLT to observe sessions to ensure
				intervention teacher.	high quality teaching and analyse
				SS working with identified	data of progress of specific groups
				children across 6 week blocks	against rest of school end T2 /4/6
				to identify and support barriers	
				to learning.	By End T4
					Through analysis of progress
				By End T6	against targets, groups reviewed
				To be reviewed	accordingly.
					By End T6
					Same process reviewed for further
					changes if necessary.

	Oct 2022	Eng leads	£?	By End T2	By End T2
across the federation in line with new DFE guidance and		/SLT			Rocket phonics prog is
clearly articulate a reading development strategy across				New phonics program is being	confidently delivered by all
all age phases.				embedded and good practise	colleagues, all stakeholders are
				shared through phonics leads.	aware and understand the philosophy of the program.
				Parent workshops ensure	SLT to monitor classroom
				teachers, children and parents	displays, resources and delivery
				understand the philosophy of	ensuring high quality phonics
				the scheme and the resources	sessions and a consistency of
				to be used at home.	approach.
				to be used at nome.	
				By End T4 Triangulation of lesson observation, discussions with teachers and outcomes indicate 90+% of children will pass phonics screen in July 23.	By End T4 The rocket phonics prog is being delivered to a high quality and weekly /termly tracking is demonstrating good progress for 90%+ pupils. Phonics is being taught in Rec – Yr3. Monitoring visits show fidelity to scheme and consistency of approach in all classrooms.
				By End T6	By End T6 To be reviewed.
				To be reviewed.	

2.5-Continue to embed a new federation approach to	Sept 2022	Englands	£500	By End T2	By End T2
the teaching of writing leading to the use of	Sept 2022	/SLT	E300		MD and JH to have completed
sophisticated language and vocabulary and improved		,521		A new systematic approach	training of Jane Consadine
progress and outcomes across all year groups.				across all year groups has been	approach to the development of
				introduced and it being used	writing.
				within all classes.	InitiaL staff meeting and INSET
				within an classes.	complete.
				MD to deliver JC reminder	Evidence of Jane Consadine
				during INSET. All classrooms	approach to writing evident in
				will have JC friendly displays.	classroom dropins and evidenced
				Dropins and instructional	in writing from book scrutiny.
					Instructional coaching used to
				coaching will be used to	identify areas for improvement and raise standards
				celebrate good practise and	and raise standards
				identify areas for future	By End T4
				nevelonneni	SLT dropins All books clearly
					demonstrate a systematic and
				By End T4	modelled approach to grammar
				A systematic approach to the	and vocabulary.
				dovelopment of writing is being	
				embedded across all year	By Elia To
				groups and there is clear	To be reviewed
				evidence of this within	
				classroom environment and in	
				books. Books will all follow the	
				same style. They will have	
				chottings on one side and	
				longer piece of writing on right.	
				By End T6	
				To be reviewed	

2.6-To improve the inclusive quality of CPD for history, Geography and the arts.	subject £1500 eads. (EIP)	By End T2	By End T2
	Pleads (EIP)	leadership approach to the federation.SJ to work with local heads to develop a CAC subject leadership development program. This is an opportunity to share topic planning, resources and good practise across the local area. By end T2 and initial meeting of subject leaders. Set up a	A working group of subject leads across Chailey cluster is set up. A schedule of termly meetings is planned. By End T4 SJ to lead /liaise with CAC
		By End T4 Additional training and CPD sourced through EIP / CAC.	identified CAC heads. Subject leader CPD and support is booked /completed. An online sharing space is set up to support project / topic planning /resourcing. By End T6 To be reviewed dependent on progress

2.7-To raise the profile of practical science across the federation, evidence in books demonstrates understanding and outcomes for scientific investigation are strong.	From Sept 22	SJ /Science leads	By End T2 CPD and support has ensured there is clear evidence of practical science happening within classes. Evidence shows at least twice a term. A science day will be planned and evidenced three times per year. By End T4 Evidence from books and assessments demonstrates an age appropriate or above level of scientific understanding. Evidence of practical science in classroom displays, subject leader portfolios and books demonstrates regular practical investigations.	By End T2 Science leads and SLT to have monitored project books / science books and classroom displays to evidence scientific coverage and evidence of practical science. By End T4 Science leads and SLT to monitor books and dropin to science lessons to offer development advice and unsure scientific understanding is at an age appropriate level. By End T6 Science leads to have completed pupil voice on enjoyment and engagement of science lessons.	

		By End T6 To be reviewed.	

2.8-To develop and embed a rigorous computing Sept 22	JR /SLT	f200 per	By End T2	By End T2	
curriculum ensuring CPD supports the delivery of age	JIC/JET	school		JR to identify areas of subject	
specific expectations for all teachers leading to improved			80+% of all computing lessons	knowledge development through	
teacher subject knowledge and outcomes for children.			would be judged good.	staff survey.	
			Evidence in children's portfolios	All teachers to be using purple	
Continue to raise the profile of online safety with children			demonstrates regular lessons	mash, initially based on coding.	
and parents through direct teaching, parent workshops			and an age appropriate ability.	JR to offer support workshops for	
and digital leader presentations.				any teaching struggling using	
			Any teachers needing support	purple mash confidently.	
			must seek support from JR	JR to have input into staff meeting	
			/colleagues.	to make staff aware of online	
			,	safety updates.	
			Online safety is discussed in the	JR to lead workshops on online	
			majority of lessons.	safety for parents and children.	
				, .	
			Parent workshops have been	By End T4	
			completed on online safety,	Any teachers needing support	
			Apps to be aware of etc	have discussed with JR and a basic	
				plan is in place to raise levels of	
				performance.	
			By End T4		
				JR has a clear understanding of	
			All computing lessons to be	areas of strength and	
			judged good.	development at each school so	
				colleagues can be supported and	
			Any teachers needing support	mentored across each school or by	
			must seek support from RN	JR. JR to continue to identify	
			/colleagues.	further support from 2 Simple.	
			JR to have a clear	JR to have input into staff meeting	
			understanding of strengths and	to make staff aware of online	
			areas for colleague	safety updates. JR to lead workshops on online	
			development within each	safety for parents and children.	
			school.		
			By End T6		
			Evidence in portfolios	<u>By End T6</u>	
			demonstrates the majority of		
			children are working at an age	To be reviewed	

	appropriate expectation for computing.	
	Areas for further CPD have been identified and are being planned for.	
	planned for.	

2.9 – To introduce a finance curriculum at KS2 to develop Start T3	SLT /all	£100	By End T4	By End T4
children's knowledge of finance and economics.	KS2	L100		
	teachers		Using Tycoons -	Monitoring and pupil voice clearly
			https://www.tykeoons.co.uk/h	shows and improved knowledge
			<u>ome</u>	and understanding of finance and
				economics.
			Introduce lessons on finance	
			and economics to children in	
			KS2 in an fun and engaging	
			way.	By End T6
				Evidence in books and pupil voice
			By End T6	shows: Children are confidently able to
				demonstrate basic financial and
			Children are able to	economic understanding relating
			demonstrate a developing	to real life situations.
			knowledge of financial and	
			economic understanding	

	C		<u> </u>		
2.10-To continue to improve the effective use of active	Sept 22	SLT /SS	£0	-	By End T2
TA provision ensuring high quality classroom support.	onwards				SS to lead TA CPD during T1 and T2 focused around EEF research.
					This will be discussed weekly at TA
				· · · · · · · · · · · · · · · · · · ·	meeting.
					SS to monitor class teams
				Iclassroom environment	interventions and impact of them.
					SS to lead training on the
				All TA'S will be active allu	development of therapeutic
				supporting children during all	language to be used by all
					members of the school
					community. SS to share behaviour
				Fuidence in books demonstrate	de-escalation strategies to support
				Evidence in books demonstrate	barriers to learning.
				high quality support and	
				feedback. Completion of CPD to	
				lead to high quality support for	
				deregulated children and	SS to lead TA CPD during T3 and T4
					focused around EEF research.
					This will be discussed at TA
					meeting.
				Dy End T4	Performance management targets
				By End T4	will focus on support staff
				Class teams to have a clear	identified areas of expertise.
				understanding of high quality	
				active support within the	
					By End T6
					To be reviewed.
				All TA's will be active and	
				supporting children during all	
				parts of lessons as observed	
				through dropins.	
				Evidence in books demonstrate	
				high quality support and	
				feedback. Completion of CPD to	
				lead to high quality support for	
				deregulated children and	
				improve barriers to learning.	

### **BEHAVIOURS AND ATTITUDES**

PERIOD COVERED BY PLAN: ACADEMIC YEAR 2022-2023	PLAN WRITTEN BY: Stewart James
INITIAL DATE: SEPTEMBER 2022	NEXT REVIEW: January 2023

#### **KEY ISSUES**

Key Priorities:

3.1- To embed the philosophies of zones of regulation / therapeutic thinking into a new behaviour policy based around therapeutic thinking.

3.2-Continue to monitor attendance ensuring attendance at all three schools is 97%+. Challenge persistent lateness and attendance under 90% rigorously.

3.3-To continue to celebrate the value of kindness across the federation.

3.4-Raise the awareness of leading a healthy lifestyle focusing on regular /daily exercise and the importance of a healthy diet.

3.5 – To continue t embed a mentally healthy school community.

Actions to Address Key Issues and Priorities for Improvement	Time Scale	Led By	Resources	Success Criteria, Milestones and Practice Indicators (dated)	Monitoring of actions and practice indicators (Implementation- who, what, when) see also monitoring schedule	Evaluation of impact (Impact- who, what, when)
3.1-To embed the philosophies of zones of regulation / therapeutic thinking into the behaviour systems and policy within the schools.	Sept 22	SS / SLT		All staff to receive CPD - introduce to therapeutic thinking and zones of regulation and new school behaviour policy. By End T4 Philosophies of therapeutic thinking and zones of regulation developing within the staffing team and being written into policy. By End T6 Philosophies of zones of regulation and therapeutic thinking to be shared with all staff and embedded into school policies.		

					By End T6	
3.2-Continue to monitor attendance ensuring attendance at all three schools is 97%+. Challenge persistent lateness and attendance under 90% rigorously.	Sept 22	SJ /Head of School	£200	Attendance discussed at every SLT meeting. <u>By End T4</u> All attendance under 90% monitored every two weeks and followed up by DSL /SLT.	To be reviewed. By End T2 DSL to introduce an attendance contract introduced to all families. Weekly celebration in assembly focused on attendance. Termly draw for all children over 97% attendance to win a prize. 3 weekly check to Identify ch. With low attendance – parents to meet with SJ / SS / SLT Termly ESBAS letter home to attendance under 90%. Govs to continue to monitor. <u>By End T4</u> Attendance target of 97% monitored and reported to governors. All ch. With under 90% attendance to meet with SJ /SLT	
3.3-To continue to celebrate the value of kindness across the federation.	Beginning in Sept 2022	SJ /H of S Dep Head of S	£200	By End T2 The value of kindness celebrated throughout the school in classes /assemblies and play times. The value of kindness is articulated in all areas of school life. Pupil and parent voice clearly shows the high value of kindness celebrated across all schools. By End T4 Through pupil voice and governor monitoring it is clear children are able to articulate the importance of being kind. By End T6 To be reviewed	<ul> <li><u>By End T2</u></li> <li>Through pupil voices it is clear children are able to articulate the importance of being kind.</li> <li>Children will celebrate kindness through: <ul> <li>Celebrate kindness through certificates.</li> <li>/kindness rewards.</li> <li>Class charities chosen with a theme of kindness to others.</li> </ul> </li> <li>People who thy recognise that a kind. How to show kindness to others.</li> <li><u>By End T4</u></li> <li>H of S /senior teachers to lead assemblies on kindness. H of S to to the state a kindness.</li> </ul>	

3.4-Raise the awareness of leading a healthy lifestyle focusing on regular /daily exercise and the importance of a healthy diet.	Sept 21	Dep Head of School /SLT /CY	£?	By End T2 Through pupil /parent voice and governor monitoring. Profile and children's knowledge of leading a healthy lifestyle is clearly evident. By End T4 School working towards the successful completion of Healthy Schools award. By End T6 successful completion of Healthy Schools award.	the profile of leading a healthy lifestyle across ind. Schools. Focus –Diet /exercise /mental health /sleep /relaxation. SLT to investigate Healthy Schools award. By End T4 Dep H of S to develop raising the profile of leading a healthy lifestyle across ind. Schools.	
					By End T6 To be reviewed	

## PERSONAL DEVELOPMENT

PERIOD COVERED BY PLAN: ACADEMIC YEAR 2022 -23	PLAN WRITTEN BY: Stewart James
INITIAL DATE: SEPTEMBER 2022	NEXT REVIEW: January 2023

**KEY Priorities**:

4.1-Develop the role of the schools within the local community.

4.2-To celebrate British values in relation to becoming an inspirational international citizen.

4.3- Continue the development and awareness of economic, ecological and climate related concerns.

4.4-To continue develop sporting facilities and opportunities for intra and inter sports competitions across the federation.

4.5 – To continue to raise the profile and develop the arts. (Art, music, dance)

Actions to Address Key Issues and Priorities for Improvement	Time Scale	Led By	Resources	Practice Indicators (dated)	Monitoring of actions and practice indicators (Implementation- who, what, when) see also monitoring schedule	Evaluation of impact (Impact- who, what, when)
4.1-Develop the role of the schools in raising the profile of the importance of an inclusive and outward looking school community within the local communities.	Sept 22	EHT / H of S / Dep H of S		By End T2 Members of the local community actively involved with communications and local village /community life. By End T4	By End T2 Though weekly discussions within individual schools and with school council opportunities for local community involvement identified By End T4 Dep Head of School or other senior members of the teaching team in collaboration with H of S, will set up a working party with local community to improve /develop an aspect of local life.	

					By End T6 To be reviewed
4.2-To celebrate British values in relation to becoming an inspirational international citizen.		SJ / Dep H of S		By End T4 Groups of children across the school will be able to speak confidently about British values – this will be evidenced through governor monitoring. Evidence of learning demonstrated through display within each school. By End T6 To be reviewed	By End T4         SJ to lead assemblies on British values throughout T3 and T4.         A British values section on school website is created and updated.         A British values board is visible in school.         • All children and staff able to speak confidently and show sound knowledge of British values.         • Democracy.         • The rule of law.         • Individual liberty.         • Mutual respect.         • Tolerance of those of different faiths and beliefs.         • Children able to name and articulate them.         • Communal display to celebrate children's learning of British Values. – Pupil voice shows children can talk articulately about them.
4.3- Continue the development and awareness of economic, ecological and climate related concerns.		SJ / H of S /CY / Dep	£O		By End T2 New forest school lead to complete
	ongoing	Head of school /science leads			training and be introduced to working across the federation. By End T4
				By End T4	

			shows eco focused assemblies	Dep Head of school /other senior teacher to lead eco focused assemblies. Dep Head of School /forest school lead or other senior members of the teaching team in collaboration with H of S, will set up a working party with local community to improve /develop an aspect of local life. <u>By End T6</u> Through assemblies, children's awareness of local /National eco issues has been raised. A community project has been completed working with Parish council on improving local environment.	
4.4-To develop sporting facilities and opportunities for intra and inter sports competitions across the federation.	Sept 2022 onwards	SP grant	engaged in sporting activities every day. Every child has the opportunity to engage in competitive sport each term. A wider variety of sporting	federation. All new after school sports clubs are showing a high level of attendance <u>By End T4</u>	

			improved sporting outcomes for children. New /planned sporting infrastructure identified. By End T6 To be reviewed	EHT to work with AH and H of S and sports leads to identify potential new sporting infrastructure.	
4.5 – To continue to raise the profile and develop the	-	SLT / Art/	By End T2	By End T6 To be reviewed By End T2	
arts. (Art, music, dance)	22	Music/ PE leads	Throughout the year VB will be working with all classes and teachers developing their knowledge and ability in music and dance. This will also raise the quality of outcomes and enjoyment for all children. Each school will have a school choir. Sportscool and the PE coordinator will lead PE and dance lessons across the federation. Each school will have access to an art specialist to lead demonstration and enrichment lessons in all schools. By End T4 Throughout the year VB will be working with all classes and teachers developing their knowledge and ability in music	VB will be leading music and dance inspired lessons across each school on a termly rotational basis. These series of lessons will be inspired by projects and celebration days. Sportcool and the PE lead will deliver high quality PE lessons and organise an intra federation dance competition. Each class in each school will be able to access an art specialist to deliver demonstration and enrichment lessons. By End T4 VB will be leading music and dance inspired lessons across each school on a termly rotational basis. These series of lessons will be inspired by projects and celebration days. Sportcool and the PE lead will	
			and dance. This will also raise the quality of outcomes and enjoyment for all children. Each school will have a school choir.	deliver high quality PE lessons and organise an intra federation dance competition. Each class in each school will be able to access an art specialist to	

Sportscool and the PE coordinator will lead PE and dance lessons across the federation.deliver demonstration and enrichment lessons.Each school will have access to an art specialist to lead demonstration and enrichment lessons in all schools.By End T6 To be reviewed
By End T6 <u>To be reviewed</u>

## **PROVISION OF EARLY YEARS**

PERIOD COVERED BY PLAN: ACADEMIC YEAR 2022 -23	PLAN WRITTEN BY: Stewart James
INITIAL DATE: SEPTEMBER 2022	NEXT REVIEW: January 23

Key Priorities:

5.1-To embed the new early years curriculum reforms ensuring EYFS practise is at least good.

- 5.2-To improve the quality of the EYFS environments.
- 5.3-To improve outcomes for writing.
- 5.4-To ensure the early identification and intervention of speech an language concerns impacts on the progress of identified pupils within this area.

		[			Monitoring of actions and	
Actions to Address Key Issues and Priorities for Improvement	Time Scale	Led By	Resources	Success Criteria, Milestones and Practice Indicators (dated)	Monitoring of actions and practice indicators (Implementation- who, what, when) see also monitoring schedule	Evaluation of impact (Impact- who, what, when)
5.1-To embed the new early years curriculum reforms ensuring EYFS practise is at least good.	Sept 2022 Ongoing Term 1 Througho ut the year	SLT /EYFS lead/ EYFS staff		Planning demonstrates daily reflection and adaptation to support individual children's needs and interests. Less workload for EY staff in terms of evidence gathering. Increased <b>teacher</b> interaction with children during child initiated play. Strategies agreed to support general and individual children's speech and language acquisition. TA's have attended reforms training and this shows in their practice. By End T4 Cohort developing well from their baseline starting points. Timetable and planning indicates a balance of teacher time supporting self-initiated play and leading adult focus experiences. Parent voice /parent Tapestry posts are regular and indicate good engagement and child enjoyment. *This does not link to EY reforms-reforms suggest less Tapestry. Parent voice is	schedule <u>By End T2</u> EYFS lead and SLT to focus on 'in the moment' planning, ensuring planning shows specific additions for individuals/small groups and records children's interests and adaptions to the environment/activities. Observations clearly show a focus on adults supporting language acquisition during child initiated learning: adults can talk through general and specific strategies for speech support. *MA Staff meeting on supporting play-e.g. open ended questions and adult role? <u>By End T4</u> EYFS lead /EYFS team to share Tapestry posts with SLT to monitor parental support *separate bullet point children's learning. *Better to do this through	
				language development and impact of identified support for individual children.	<u>By End T6</u> .To be reviewed	

C 2 To improve the quality of the CVCC environments	C+ 22		C1000	Du Frada (TO		
5.2-To improve the quality of the EYFS environments.	Sept 22				By End T2	
		lead/	school	All EYFS environments have been		
		EYFS staff	Support		each other's indoor	
				_	environments and plan	
					development of opportunities for	
			across	-	child initiated learning.	
			rederation	ideally in-class support and	Chaff to winit outdoor aroos in	
					Staff to visit outdoor areas in schools with current outstanding	
					-	
				. ,	provision. Researched outstanding environments.	
					Outdoor equipment and	
				speech and language e.g.	resources are well organised into	
				curiosity cube, displays with	accessible areas for the children.	
				photos/children's pictures.	This requires funds and	
					time/support from Dave for	
					building-we have lots of ideas	
					already!	
				regularly changed /updated.		
				By End T4	By End T4	
				Plans for EYFS outdoor areas	Design of outdoor area to be	
				have been completed /shared	agreed and quotes in.	
				and agreed. *1000 will buy a		
				couple of quality pieces of		
				equipment-not a whole re-		
				design. Equipment needs to be		
				quality to withstand the rain and		
				wind.		
				By End T6	By End T6	
				To be reviewed	To be reviewed	
5.3-To improve outcomes for writing.	From T1			By End T2	Throughout T2 and T4	
		EYFS lead				
		EYFS staff		Children have daily opportunities	EYFS lead and SLT monitor:	
				to engage in writing activity		
		School	n	relating to their interests:	Opportunities for child initiated	
				throughout areas of the	writing and number work in role	
				environment. HA Children using	play areas. Observations show	
				a developing basic phonetic	adults modelling the use of	
					these.	
				knowledge to support this.		

	II		
		writing supports throughout the	Ensure planning references
		environment.	children's interests
		By End T4	Use 'hierarchy of audience' for
		Children demonstrating a clear	purposeful writing opportunities.
		development in phonetic	Encure writing weaves through
		knowledge to write basic letters	Ensure writing weaves through the entire EY curriculum (see
			·
		and known common words.	blog below)
			https://famly.co/blog/the-
			child/early-years-writing-eyfs/
		By End T6	Improve engagement and
			understanding of parents
		To be reviewed.	through use of Tapestry *A
			writing meeting would tee this
			up then reference via Tapestry.
			up then reference via rapestry.
			By End T6
			To be reviewed
5.4-To embed Neli intervention support for children with		By End T2	T2 NELI delivery observed by
speech and language needs		-	SENCO: 3 way discussion with
specch and language needs			Class Teacher following
		resources prepared:	observation.
			T3 NELI delivery observed by
			SENCO: 3 way discussion with
		Teacher and SENCO 4-5 hours	Class Teacher following
		Additional according to f	observation.
		Additional assessment of	T5: end of program- TA, Class
		children identified using	Teacher and SENCO evaluate
		language link and E Sussex S & L	effectiveness using Language
		Monitoring Tool.	Link and E Sussex S&L Monitoring
		By End T5	Tool.
		NELI program delivered to 5-6	
		pupils: 4 hours teaching time	
		each week.	

	Re-assessment of children: what have they gained – quantitative data- language link and qualitative data-S&L Monitoring Tool.		
			1

MON	MONITORING AND EVALUATION SCHEDULE TERM ONE											
WEEK NUMBER	ACTIVITY	WHO	SECTION OF PLAN RELATES TO									
ONE												
TWO												
THREE		?										
FOUR WB 27.9.21												

FIVE		
SIX		
SEVEN		

MON	MONITORING AND EVALUATION SCHEDULE TERM TWO										
WEEK NUMBER	ACTIVITY	FOCUS	WHO	SECTION OF PLAN RELATES TO							
ONE											
TWO											
THREE											
FOUR											
FIVE											
SIX											

MONI	MONITORING AND EVALUATION SCHEDULE TERM THREE										
WEEK NUMBER	ACTIVITY	FOCUS	WHO	SECTION OF PLAN RELATES TO							
ONE											
TWO											
THREE											
FOUR											
FIVE											
SIX											

MON	MONITORING AND EVALUATION SCHEDULE TERM FOUR									
WEEK NUMBER	ACTIVITY	FOCUS	WHO	SECTION OF PLAN RELATES TO						
ONE										
TWO										
THREE										
FOUR										
FIVE										
SIX										
MON	ITORING AND	EVALUATION SC	HEDULE TERM	FIVE						

WEEK NUMBER	ACTIVITY	FOCUS	WHO	SECTION OF PLAN RELATES TO
ONE				
TWO				
THREE				
FOUR				
FIVE				
SIX				
MON	NITORING AND I	EVALUATION SC	HEDULE TERM	VI SIX

WEEK NUMBER	ACTIVITY	FOCUS	WHO	SECTION OF PLAN RELATES TO
ONE				
TWO				
THREE				
FOUR				
FIVE				
SIX				

## **APPENDIX ONE**

					R	epor	ting Le	arner O	utcom	es									
							Y	ear X											
Subject/Term	EYS/KS1	outcomes	FFT20 estimate	Target for EXS	% c yea		k for E≯	(S by end	of	% on track for GDS/HIGHER STANDARD by end of year			% making good progress in developing their knowledge, understanding and skills.						
	% GLD/EXS	% Exceeding GDS			All	DA	Non- DA	SEND	HPA	All	DA	Non- DA	SEND	HPA	All	DA	Non- DA	SEND	HPA
Number of learners:																			
READING																			
Term 2																			
Term 4																			
Term 6																			
WRITING																			
Term 2																			
Term 4																			
Term 6																			
MATHEMATICS																			
Term 2																			
Term 4																			
Term 6																			
COMBINED																			
Term 2																			
Term 4																			
Term 6																			

Glossary: DA (disadvantaged), SEND (special educational need or disability), HPA (high prior attaining), EXS (expected standard), GDS (greater depth), GLD (good level of development)